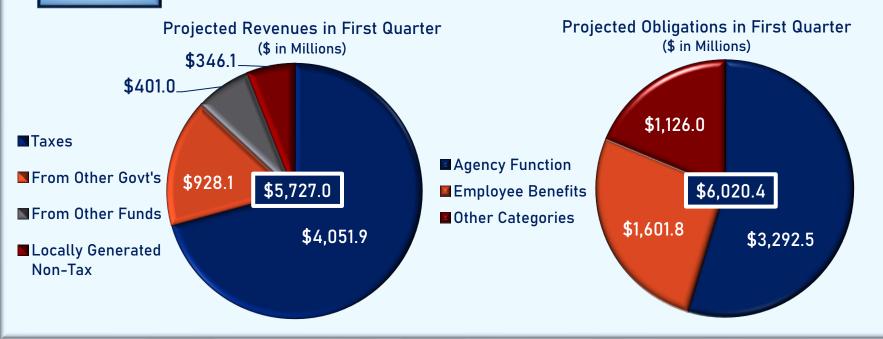


Executive Summary



PICA Staff Report: FY2023 QCMR Q1

First Quarter Projections



Projected Fund Balance: \$505.3 million, is \$133.1 million higher than the Five-Year Plan approved in July 2022, representing 8.4% of obligations



Projected Revenues: \$5.727 billion, is \$24.5 million higher than the Five-Year Plan



Projected Obligations: \$6.020 billion, is \$177.9 million higher than the Five-Year Plan



Staffing

Total staffing through the first quarter of FY2023 is 20,507, a decrease of 549 full-time employees, or 2.6% since the first quarter of last year; overall, staffing has decreased by 1,663, or 7.5% compared to the pre-Pandemic total



Overtime

FY2023 first quarter preliminary overtime costs were \$64,916,899 million—or 15.1% of total wage costs -\$16.6 million more than in the first quarter of FY2022, an increase of 34.4%



Police Po Department

Homicides increased by 8 through the first quarter compared to last year, while shooting victims decreased by 21, or 3.1%; the first quarter Homicide Clearance Rate was 39.1%; a slight decrease over of last year while Part I Violent Crime increased by 22.4%



Prisons

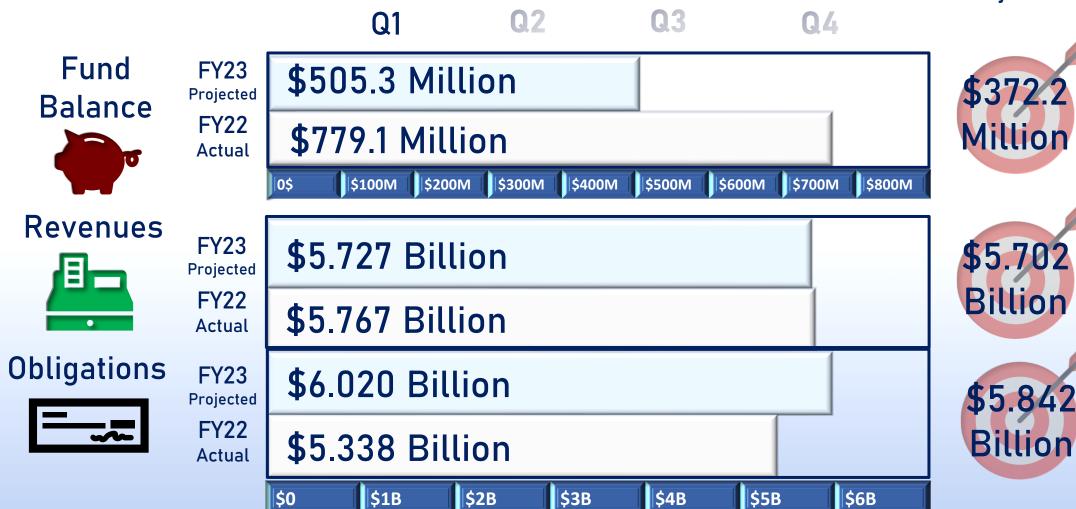
Inmates in Educational or Treatment Programs in the first quarter increased to 79.1% compared to last year, or by 7.8 percentage points after decreasing in recent years due to COVID-19; however, the reincarceration rate increased by 15.0 percentage points to 34.0%

FY2023 FIRST QUARTER: FINANCIALS



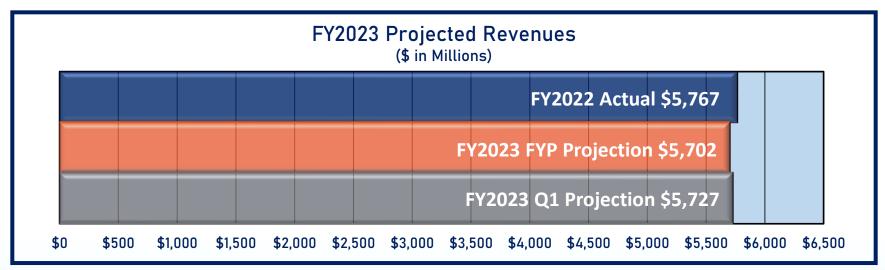
The Numbers

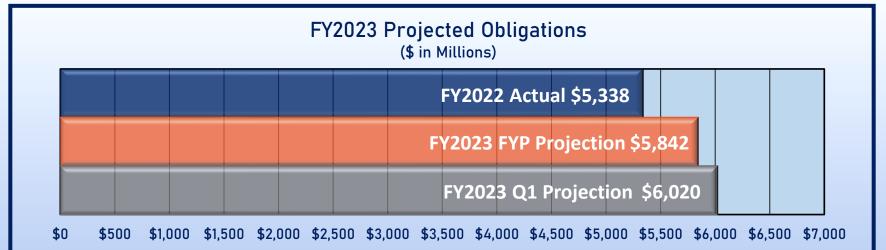
FY2023
Five-Year Plan
Projection





Projected Revenues & Obligations





The FY2023-FY2027 Five-Year Plan was approved by the PICA Board on July 27, 2022

Revenue. The current net revenue projection for FY2023 is \$5.727 billion, an increase of \$24.5 million above the approved Five-Year Plan. Primarily due to increased Wage, BIRT, and Sales Tax projections

Fund obligations. FY2023 General
Fund obligations are projected at
\$6.020 billion, an increase of
\$177.9 million above the approved
Five-Year Plan. Primarily due to
increased contributions to the
Budget Stabilization Reserve
Fund, Capital Fund, Recession,
Reopening, and Inflation Reserve,
and increases in wage, contract,
and material costs



General Fund Summary

- Revenues are projected to increase by \$24.5 million above the Five-Year Plan
- Obligations are projected to increase by \$177.9 million from the Five-Year Plan
- Fund Balance is projected to increase by \$133.1 million from the Five-Year Plan

FY2023 General Fund Summary (\$ in Millions)					
Category	FY2023-27 Five-Year Plan	Projection in First Quarter FY2023	Change From Five-Year Plan to First Quarter FY2023 Projection		
Revenues	\$5,702.5	\$5,727.0	\$24.5		
Obligations 5,842.5		6,020.4	177.9		
Fund Balance	\$372.2	\$505.3	\$133.1		

Fund Balance. The FY2023 Fund Balance is projected to increase by \$133.1 million over the Five-Year Plan projection, to \$505.3 million, representing 8.4% of obligations. Although this exceeds the City's Target of 6-8%, it is far below the GFOA recommended level of 17%, or approximately \$1.0 billion

✓ Fast Fact:
The Projected Fund
Balance of \$505.3 million,
reflects \$335.0 million in
American Rescue Plan
Act Funds



Projected Revenues

- Taxes are projected to increase by \$36.3 million from the Five-Year Plan, primarily due to better than anticipated collections from the Wage & Earnings, BIRT Sales, and Amusement Taxes, offset by decreases in Real Estate Transfer, Net Profits, and Other Taxes.
- Locally Generated Non-Tax Revenue is projected to decrease by \$26.4 million from the Five-Year Plan, primarily due to decreases in collections by Public Health (\$18.2 million), Sheriff (\$11.3), and the CAO (\$3.5 million).
- Revenue from Other Governments is projected to increase by \$14.7 million from the Five-Year Plan, primarily due to increased revenues from PICA and Finance.

FY2023 General Fund Revenues (\$ in Millions)				
Category FY2023-27 Five-Year Plan Change From Five-Year Plan Change From Five-Year Plan Quarter FY2023 to First Quarter FY2023 Projection				
Taxes	\$4,015.6	\$4,051.9	\$36.3	
Locally Generated Non-Tax	372.5	346.1	(26.4)	
Revenue from Other Governments	913.4	928.1	14.7	
Revenue from Other Funds	401.0	401.0	-	
Total	\$5,702.5	\$5,727.0	\$24.5	

Projected Decreases

Sheriff: According to the City, the decreased projection is due to the delay of Sheriff sale operations in FY2023.

Public Health:

The decreased projection is due to the closing of the Philadelphia Nursing Home in FY2023.

Chief Administrative Officer:

The decreased projection is due to the reduction in litter and alarm fines as a result of enforcement changes.



Projected Tax Revenues by Type

Wage & Earnings Tax is projected to increase by \$72.8 million, BIRT is projected to increase by \$20.9 million, Sales Tax is projected to increase by \$9.5 million, while the Real Estate Transfer Tax is projected to decrease by \$54.3 million from the Five-Year Plan.

Fast Fact: Wage and Earnings refunds can be requested up to three years from the corresponding tax year

(\$ in Millions)				
Category	FY2023-27 Five-Year Plan	Projection in First Quarter FY2023	Change From Five-Year Plan to First Quarter FY2022 Projection	
Wage & Earnings	\$1,625.2	\$1,698.0	\$72.8	
Real Estate	813.4	814.5	1.1	
Business Income & Receipts	631.5	652.4	20.9	
Sales	277.6	287.1	9.5	
Real Estate Transfer	418.3	364.0	(54.3)	
Net Profits	36.4	28.7	(7.7)	
Parking	93.1	91.4	(1.7)	
Amusement	22.7	27.1	4.4	
Beverage	77.9	76.3	(1.6)	
Other	19.4	12.4	(7.0)	
Total	\$4,015.6	\$4,051.9	\$36.3	

FY2023 General Fund Tax Revenues by Type

Wage & Earnings Tax:
The projection was
increased due to better
than anticipated
collections through the
prior year and the first
quarter of FY2023

Real Estate Transfer Tax:
The projection was
reduced due to slower
growth in the real estate
market than was originally
predicted due to lower
inventories and higher
interest rates

BIRT Tax: The increased projection is due a higher than anticipated growth rate in FY2022.



Projected Obligations by Class

- Wages are projected to increase by \$20.7 million, Purchases of Services are projected to increase by \$16.7 million, Materials & Supplies are projected to increase by \$42.3 million, while Contributions are projected to increase by \$35.5 million from the Five-Year Plan.
- Payments to Other Funds is projected to increase by \$85.1 million from the Five-Year Plan, due to increased BSR and Capital Fund contributions.

FY2023 General Fund Obligations by Class (\$ in Millions)				
Obligation Class	FY2023-27 Five-Year Plan	Projection in First Quarter FY2023	Change From Five-Year Plan to First Quarter FY2023 Projection	
Wages	\$2,057.0	\$2,077.7	\$20.7	
Employee Benefits	1,603.5	1,601.8	(1.7)	
Purchase of Services	1,236.0	1,252.7	16.7	
Materials, Supplies & Equipment	143.5	185.8	42.3	
Contributions & Indemnities	408.2	443.7	35.5	
Debt Service	193.7	193.7	-	
Payments to Other Funds	114.5	199.5	85.0	
Advances & Miscellaneous	86.0	65.3	(20.7)	
Total	\$5,842.5	\$6,020.4	\$177.9	

Employee Benefits Include:

- ✓ Pensions
- ✓ Health and Medical
- ✓ Employee Disability (Workers' Compensation)
- ✓ Social Security (FICA)
- ✓ Unemployment Compensation
- ✓ Group Life
- ✓ Group Legal
- √ Tool Allowance
- √ Flex Cash Payments



Projected Obligations - by Department/Uses

Prisons obligations are projected to increase by \$26.4 million, primarily due to COVID mitigation costs, and wage and overtime costs.

FY2023 General Fund Obligations by Department (\$ in Millions)					
Department	FY2023-27 Five-Year Plan	Projection in First Quarter FY2023	Change From Five-Year Plan to First Quarter FY2023 Projection		
Finance – Employee Benefits	\$1,603.5	\$1,601.8	\$(1.7)		
Police	788.0	789.5	1.5		
Fire	380.9	384.4	3.6		
Sinking Fund (Debt Service)	308.8	308.8	-		
School District Contribution	270.0	270.0	-		
Prisons	246.1	272.5	26.4		
Human Services	189.2	189.8	0.6		
Public Health	161.2	161.2	-		
Streets	217.8	217.2	0.6		
First Judicial District	122.0	123.3	1.3		
Sub-Total	4,287,.6	4,318.7	31.1		
Other Department/Uses	1,554.8	1,701.7	146.8		
Total	\$5,842.5	\$6,020.4	\$177.9		

Projected Obligations:

Total Obligations are projected to increase by \$177.9 million over the FY2023-27 Five-Year Plan. The increase is primarily attributed to:

- Increased collective bargaining costs (\$20.6 million)
- 2. Increased contributions to cultural institutions (\$20.0 million), Poverty Action Fund (\$10.0 million), and capital fund (\$60.0 million)
- 3. Increased inflation reserve (\$25.0 million)
- 4. Increased payment to BSR (\$25.0 million)





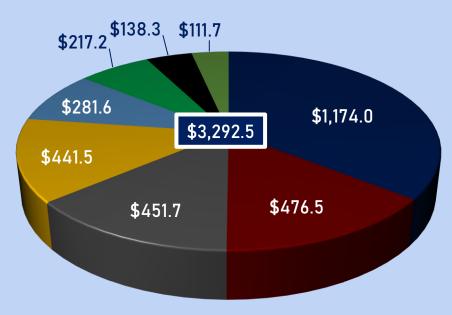
Projected Obligations by Function

- ✓ Public Safety accounts for 35.7% of Agency Obligations
- ✓ Judicial and Corrections accounts for 14.5% of Agency Obligations
- ✓ Health and Human Services accounts for 13.7% of Agency Obligations

Projected Departmental Obligations in First Quarter (\$ in Millions)



- Judicial and Corrections
- Health and Human Services
- ☐ Governance and Administration
- □ Central Services
- Transportation and Sanitation
- Arts, Culture, and Recreation
- Regulation and Economic Development



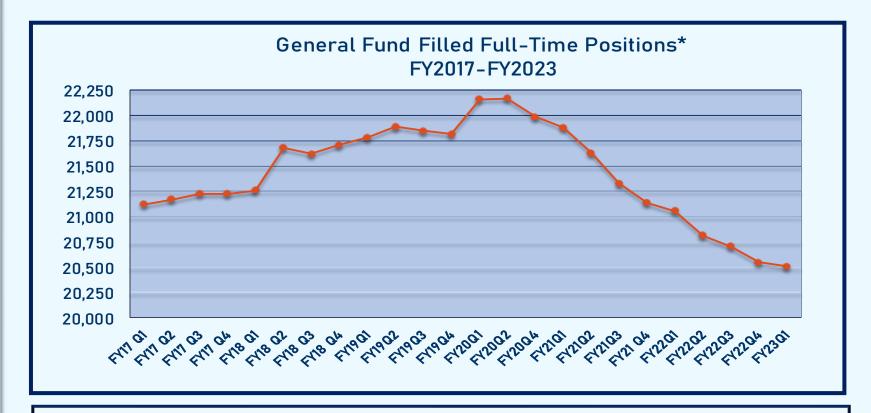
Category Examples:

- ✓ Public Safety: Police, Fire
- ✓ <u>Judicial & Corrections:</u> First Judicial District, Prisons, District Attorney, Sheriff
- ✓ Health & Human Services: DHS, Homeless Services, Public Health, Behavioral Health/Intellectual disAbility Services
- ✓ Governance & Administration:

 Mayor, Managing Director, Finance,
 City Council, Labor Relations,
 Property Assessment
- ✓ Central Services: Public Property, Innovation and Technology, 911, Fleet Management
- ✓ Transportation & Sanitation: Streets Department
- ✓ Art, Culture, & Recreation: Free Library, Parks & Rec, Mural Arts
- ✓ Regulation & Economic Development: Commerce, L&I, Planning & Development, Sustainability







*DHS employees not included in total

Note: Data not available for FY2020 Q3 due to staffing and reporting issues as a result of the onset of the COVID-19 pandemic

Staffing Trends

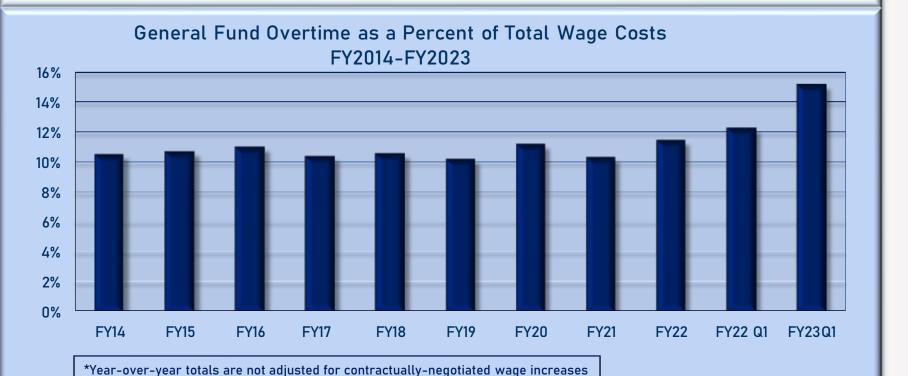
- Total staffing through Q1 of FY2023 is 20,507, a decrease of 549 full-time employees, or 2.6% since Q1 of last year
- Overall, staffing has decreased by 1,663, or 7.5% compared to the pre-Pandemic total recorded in Q2 of FY2020
- The City's adopted budget for FY2023 approved a total of 25,489 full-time General Fund employees, though City departments rarely reach approved staffing levels



Overtime

FY2023 first quarter preliminary overtime costs were \$64,916,899 million, or 15.1% of total wages, 2.9 percentage points higher than last year, as shown below

City Departments spent \$16.6 million more on overtime in the first quarter of FY2023 than in the first quarter of FY2022, an increase of 34.4%*



Fast Facts

The FY2023 first quarter figure for overtime as a percentage of total wages, 15.1%, is the highest percentage since PICA began reporting the figure in FY2010

First quarter overtime spending has increased by \$11.8 million, or 22.3 percent compared to the FY2020 Q1 total, recorded pre-Pandemic

FY2023 Overtime Watch



Police: \$28.5 million (6,555 employees)



Fire: \$17.5 million (2,719 employees)



Streets: \$4.7 million (2,038 employees)

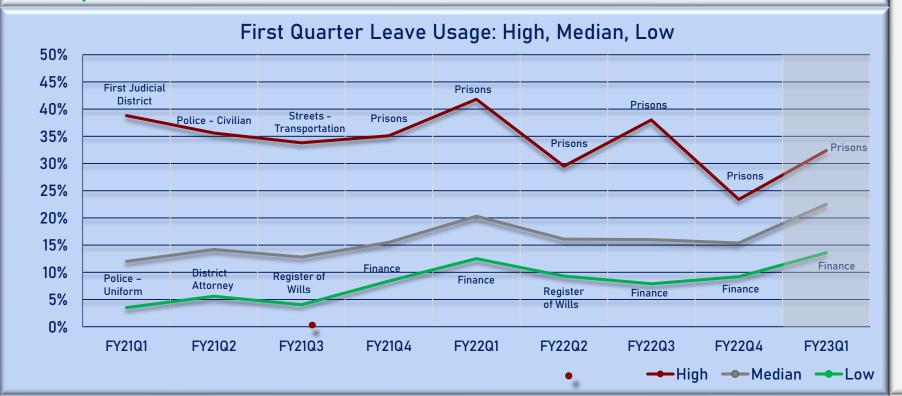


Leave Usage

Median leave usage in FY2023 Q1 increased by 2.1 percentage points compared to Q1 of last year

Employees of the Prisons Department recorded the highest Q1 leave usage for the sixth consecutive quarter

Employees of the Office of the Director of Finance recorded the lowest Q1 usage for the third consecutive quarter



First Quarter Leave Usage



High Leave Usage: 32.4% Prisons



Median Leave Usage: 22.5%



Low Leave Usage: 13.6%
Office of the Director of Finance

Leave Usage Includes:

- / Sick
- ✓ Injured-on-Duty
- ✓ Vacation
- √ Comp/Holiday Comp Funeral
- ✓ Military
- ✓ Excused
- ✓ AWOL
- ✓ Suspension
- ✓ Administrative/Other
- ✓ Unpaid Family Medical
- ✓ Paid Parental
- Paid Family Medical Parental
- ✓ Unpaid Military Caretaker
- ✓ Training
- ✓ Union Paid/Unpaid



Leave Usage: Public Safety

Employees of the Prisons Department recorded high leave usage in Q1 for the sixth consecutive quarter

Unif

Uniformed employees of the Police Department recorded the low leave usage in Q1

1

The Budget Office is resolving a data systems issue with Fire-Uniform leave usage data and at the time of report publication has not yet been resolved; therefore, this report does not include Fire-Uniformed leave usage



First Quarter Leave Usage



High Leave Usage: 32.4% Prisons



Low Leave Usage: 31.1% Police

√ Fast Fact:

✓ PICA focuses on Leave Usage within Public Safety Departments, because excessive leave usage for Police and Fire has the potential to affect coverage areas for both departments, as well as result in high overtime costs from backfilling shifts.





Police Department

To view PPD's Crime Prevention
& Violence Reduction Action
Plan please visit:
https://tinyurl.com/tra99e5m



Part 1 Violent

Crime



Victims

Homicide Clearance Rate



FY2023 Target	Less Than FY2022	Less Than FY2022	Less Than FY2022	Higher Than 65.0%
FY2023 Q1	148	4,537	648	39.1%
FY2022 Q1	140	3,707	669	39.3%
FY2021 Q1	146	3,950	723	40.4%

✓ Fast Fact: PPD has created the Non-Fatal Shooting Investigations
Group to centralize investigations of all non-fatal shootings within
the city

- Homicides increased by 8 through Q1 compared to last year, while shooting victims decreased by 21, or 3.1%
- The Q1 Homicide Clearance
 Rate was 39.1%; a slight
 decrease over Q1 of last year
 and a decrease of 1.3
 percentage points over Q1 of
 FY2021
- Part I Violent Crime increased by 22.4% over Q1 of last year and 14.9% over Q1 of FY2021, reversing the recent trend of a declining violent crime rate



Fire Department

√ Fast Figure: In FY2022, there were 2 tragic fires that resulted in 16 total fire deaths





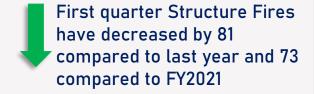




FY2023 Target	Less Than FY2022	Less Than FY2022	Less than 6:39	Better Than 90% within 9 Minutes
FY2023 Q1	4	651	6:44	36.9%
FY2022 Q1	4	732	6:52	36.4%
FY2021 Q1	4	724	6:43	37.0%

✓ Fast Fact: All response time-related measures have a margin of error of 10-15% because a first-on-scene time is recorded 85-90% of the time. The Fire Department is currently working diligently to minimize this margin









Prisons Department







Reincarceration Rate (1 year)



24-Hour Processing



FY2023 Target	75.0%	30.0%	100%
FY2023 Q1	79.1%	34.0	100%
FY2022 Q1	71.3%	19.0%	100%
FY2021 Q1	76.2%	35.1%	100%

✓ Fast Fact: Prisons offers the following programs and services to incarcerated persons: job training, educational services, parenting classes, substance abuse services, behavioral health therapy, counseling, individual, and group therapy

- Inmates in Educational or Treatment Programs in Q1 increased by 7.8 percentage points after decreasing in recent years due to COVID-19
- The reincarceration rate increased by 15.0 percentage points
- The performance target for reincarceration rate was lowered by 8.0 percentage points from the FY2022 target



Department of Licenses & Inspections











FY2023 Target	525	50,000	80.0%	Less Than FY2022
FY2023 Q1	90	13,642	90.0%	139
FY2022 Q1	108	12,344	69.7%	115
FY2021 Q1	88	12,515	70.0%	216

✓ Fast Fact: The median timeframe for commercial permit issuance in the first quarter was 28 days

- Permits Issued in Q1 increased by 1,298, or 10.5% compared to last year and by 1,127, or 9.0% compared to FY2021
- The percentage of Nuisance
 Properties Inspected within
 20 days increased by 20.3
 percentage points compared
 to last year
- Properties increased by 24, or 20.9% compared to last year



Department of Human Services

✓ Fast Figure:
The average daily number of youth in detention at the Philadelphia Juvenile Justice Services
Center in Q1 is 193.7, a 38% increase over last year







% in Care More Than 2 Years



% of Children in Kinship care



CPS investigations Determined Within 60 Days (FY2022 Q4 Data Shown*)



FY2023 Target	Less Than 4,200	Less Than 40%	More Than 50%	More Than 90.0%
FY2023 Q1	3,695	51.7%	51.1%	99.8%*
FY2022 Q1	4,254	54.1%	50.8%	98.5%
FY2021 Q1	4,843	48.5%	50.5%	99.4%

✓ Fast Fact: Through continued efforts like secondary screening of low response priority reports and increasing use of diversionary programs, DHS' dependent placement number is continuing to decline

- The Dependent Population continues to decline to 3,695, a decrease of 559, or 13.1% compared to last year
- The Percent of Dependents in Care More Than 2 Years decreased by 2.4 percentage points, compared to last year's Q1 figure
- The Percent of Children in Kinship Care (the ideal out-of-home care situation) increased slightly



Department of Public Health

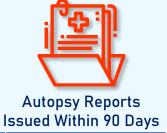
✓ Fast Figure:

Number of months between food establishment inspections for FY2022: 10.5











FY2023 Target	42.0%	70.0%	390	More than 90.0%
FY2023 Q1	37.5%	65.0%	106	84.3%
FY2022 Q1	39.7%	68.0%	83	92.0%
FY2021 Q1	40.4%	68.0%	88	95.8%

✓ Fast Fact: DPH continues to invest in benefits enrollment activities with the goal of reducing the number of uninsured visits to district health centers

- Uninsured Visits to District Health Centers continue to decrease in Q1
- Autopsy Reports Issued Within 90 Days decreased by 7.7 percentage points, or 8.4% compared to Q1 of last year
- The rate of Children With Complete Immunizations decreased slightly
- New HIV diagnoses increased by 23 in Q1 after a period of decline due to decreased testing during the COVID-19 Pandemic



Office of Homeless Services









FY2023 Target	1,400	500	40.0%
FY2023 Q1	506	113	36.0%
FY2022 Q1	314	128	37.0%
FY2021 Q1	275	61	43.0%

✓ Fast Fact: OHS' Citywide landlord education and recruitment efforts are designed to increase the number of landlords who work with the city's rental assistance programs

- Assistance to Prevent
 Homelessness increased by 192
 households in Q1, or 61.1%
 compared to last year; the target
 for this metric remains 1,400, the
 same as last year
- Rapid Rehousing Assistance—
 which targets residents of
 emergency or transitional
 housing for quick permanent
 rehousing—decreased by 15
- Exits to Permanent Housing from Shelters or Transitional Housing decreased by 1.0 percentage points compared to last year



Free Library of Philadelphia

√ Fast Figure: % of Philadelphians with Library Cards in Q1: 39.6%











FY2023 Target	N/A	4.9 Million	3.5 Million	476,000 100,498	
FY2023 Q1	N/A	1.4 Million	864,757		
FY2022 Q1	572,939	1.1 Million	751,052	86,035	
FY2021 Q1	8,227	1.0 Million	777,281	76,212	

✓ Fast Fact: The COVID-19 Pandemic continues to affect program attendance, with unpredictable Pre-school programming no longer included in the metric as of FY2023

- FLP has paused reporting In-Person Visits due to equipment issues with collecting data. FLP will complete an assessment in FY2023 to assess how to better collect data moving forward
- Website Visits increased by 307,600, or 27.2% in Q1 FY2023 compared to last year
- Digital Access also increased, by 113,705, or 15.1% in Q1



Department of Parks & Recreation

✓ Fast Figure:

More than 300 streets
take part in Parks & Rec's
Summer Playstreets
Program











FY2023 Target	2,500	115,000	7.0 Million	3,000 N/A	
FY2023 Q1	812	36,810	1.7 Million		
FY2022 Q1	805	41,266	1.3 Million	N/A	
FY2021 Q1	299	7,194	0.17 Million	N/A	

✓ Fast Fact: Parks & Recreation Programs Offered run for, on average, 19 weeks

- Programs Offered in Q1 increased slightly compared to last year
- The number of Unique Program Attendees decreased by 4,456, or 10.8%
- Visits to Facilities and Sites increased by 0.4 million, or 27.8%
- No trees are planted in the first or third quarters



Planning and Development









Mortgage

Home Repairs & Foreclosures Diverted Emergency Assistance Cleaned & Greened

City Lots

Clients Receiving Housing Counseling



FY2023 Target	1,100	5,400 12,500		250
FY2023 Q1	295	1,369	13,286	9
FY2022 Q1	32	1,307	13,546	7
FY2021 Q1	148	1,291	12,559	0

✓ Fast Fact: The Art Commission, a component of OPD, reviews the designs of all construction projects located on City property or funded with City money, anything constructed or installed on or over the public right-of-way, and all public art to be acquired by the City or placed on public property

- Mortgage Foreclosures Diverted increased by 263, or 821.9% in Q1 compared to last year's Q1 figure
- Home Repairs and **Emergency Assistance also** increased, by 62, or 4.7%
- **Clients Receiving Counseling** increased from 7 to 9 in the first quarter



Streets Department

√ Fast Figure: Tons of Refuse Collected in Q1 FY2023: 168,004 tons Tons of Recycle Collected: 18,887 tons



Rate

On-Time Recycling

Collection



Collection

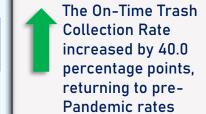




Miles

Resurfaced

The Recycling Rate increased by 4.3 percentage points in Q1 compared to the same period last year



Trends





	Rate					11000110000
FY2023 Target	10.0%	80.0%	85.0%	3 Days	90.0%	55
FY2023 Q1	11.8%	87.0%	96.0%	5.0 Days	70.0%	21
FY2022 Q1	7.5%	90.0%	56.0%	3.3 Days	79.0%	14
FY2021 Q1	4.3%	37.0%	27.0%	2.7 Days	91.0%	29

✓ Fast Fact: The Streets Department's roadway resurfacing crews are currently significantly. understaffed; Streets is actively attempting to hire more staff to address this issue

PENNSYLVANIA INTERGOVERNMENTAL COOPERATION AUTHORITY

1500 WALNUT STREET, SUITE 1600, PHILADELPHIA, PA 19102 (215) 561-9160







Pennsylvania Intergovernmental Cooperation Authority



@PICA_Authority