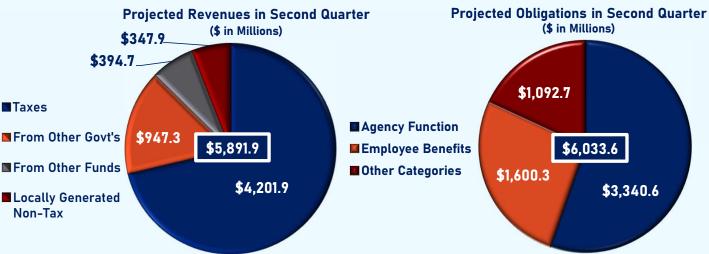




Executive Summary



PICA Staff Report: FY2023 QCMR Q2

Second Quarter Projections



Projected Fund Balance:\$660.5 million, is \$288.3 million higher than the Five-Year Plan approved in July 2022, representing 11% of obligations



Projected Revenues: \$5.892 billion, is \$189.4 million higher than the Five-Year Plan



Projected Obligations: \$6.034 billion, is \$191.1 million higher than the Five-Year Plan



Total staffing through the second quarter of FY2023 is **20,554**, a decrease of 259 full-time employees, or **1.2%** since the second quarter of last year; overall, staffing has decreased by **1,616**, or **7.3%** compared to the pre-Pandemic



Overtime

FY2023 second quarter preliminary overtime costs were \$133.4 million—or 14.2% of total wage costs—\$35.5 million more than in the second quarter of FY2022, an increase of 36.2%



Police Department

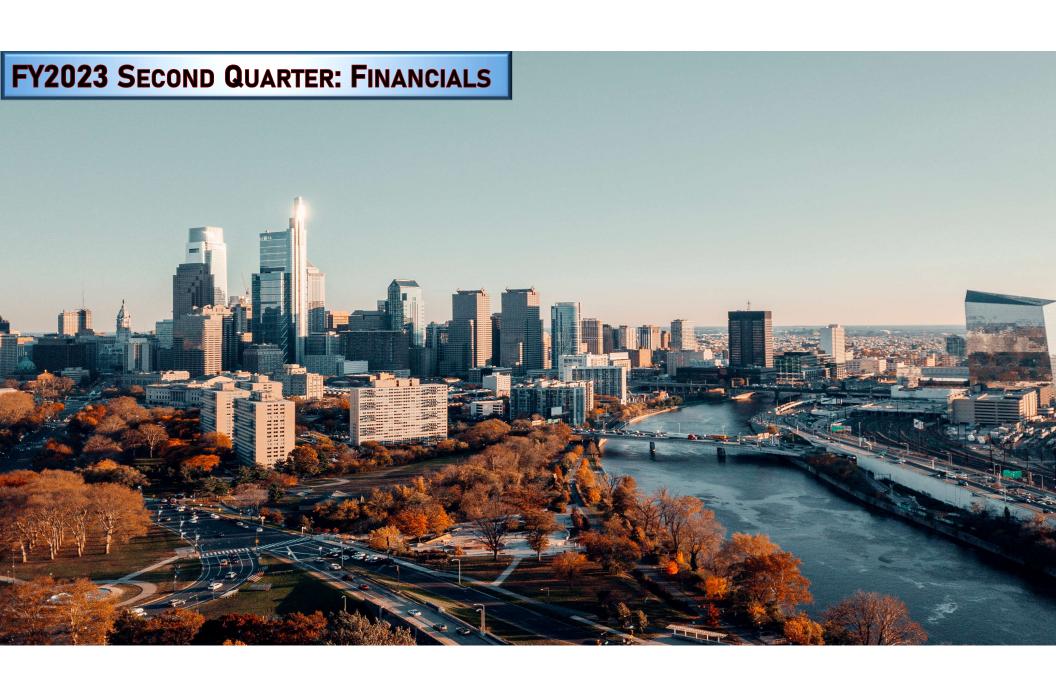
Homicides decreased by 39 through the second quarter compared to last year, while shooting victims increased by 78, or 19.9%; the second quarter Homicide Clearance Rate was 64.7%, a 54% increase over of last year while Part I Violent Crime decreased by 10.6%



Prisons

Inmates in Educational or Treatment Programs in the second quarter increased to 78.0% compared to last year, or by 16 percentage points after decreasing in recent years due to COVID-19; however, the reincarceration rate increased by 3.9 percentage points to 32.9%

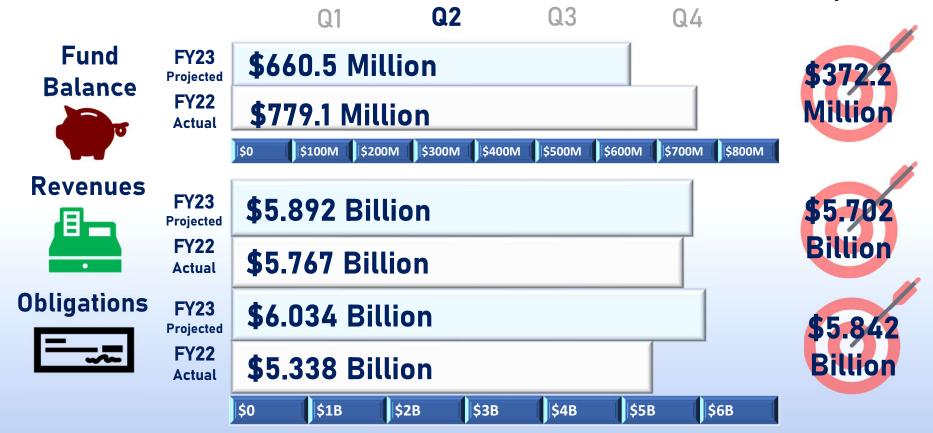
total
Note: For further context throughout this report, see *The City of Philadelphia Quarterly City Managers Report for the Period Ending December 31, 2022.*





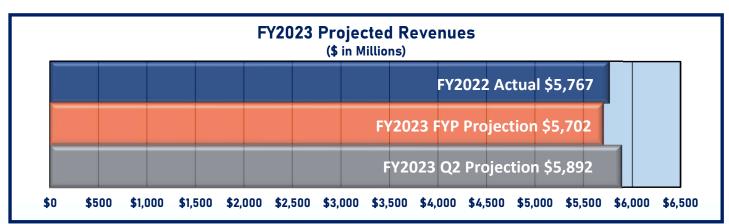
The Numbers

FY2023 Five-Year Plan Projection





Projected Revenues & Obligations





The <u>FY2023-FY2027 Five-Year Plan</u> was approved by the PICA Board on July 27, 2022

Revenue. The current net revenue projection for FY2023 is \$5.892 billion, an increase of \$189.4 million above the approved Five-Year Plan. Primarily due to increased Wage, BIRT, and Sales Tax projections

Obligations. FY2023 General
Fund obligations are projected at
\$6.034 billion, an increase of
\$191.1 million above the approved
Five-Year Plan. Primarily due to
increased contributions to the
Budget Stabilization Reserve
Fund, Capital Fund, Recession,
Reopening, and Inflation Reserve,
and increases in wage, contract,
and material costs



General Fund Summary

Revenues are projected to increase by \$189.4 million above the Five-Year Plan

Obligations are projected to increase by \$191.1 million from the Five-Year Plan

Fund Balance is projected to increase by \$288.3 million from the Five-Year Plan

FY2023 General Fund Summary (\$ in Millions)					
Category FY2023-27 Five-Year Plan FY2023 Projection in Second Quarter FY2023 Change From Five-Year Plan to Second Quarter FY2023 Projection					
Revenues	\$5,702.5	\$5,891.9	\$189.4		
Obligations	5,842.5	6,033.6	191.1		
Fund Balance \$372.2 \$660.5 \$288.3					

Fund Balance. The FY2023 Fund Balance is projected to increase by \$288.3 million over the Five-Year Plan projection, to \$660.5 million, representing 11% of obligations. Although this exceeds the City's Target of 6-8%, it is far below the GFOA recommended level of 17%, or approximately \$1.0 billion

✓ Fast Fact:
The Projected Fund
Balance of \$660.5 million,
reflects \$335.0 million in
American Rescue Plan
Act Funds



Projected Revenues

- Taxes are projected to increase by \$186.3 million from the Five-Year Plan, primarily due to better than anticipated collections from the Wage & Earnings, BIRT, Sales, Real Estate Transfer, and Amusement Taxes, offset by decreases in Net Profits, Beverage, and Other Taxes.
- Locally Generated Non-Tax Revenue is projected to decrease by \$24.5 million from the Five-Year Plan, primarily due to decreases in collections by Public Health (\$16.8 million), Sheriff (\$11.3 million), and Chief Administrative Officer (\$2.5 million).
- Revenue from Other Governments is projected to increase by \$33.9 million from the Five-Year Plan, primarily due to increased revenues from PICA and in Finance.

FY2023 General Fund Revenues (\$ in Millions)					
Category FY2023-27 Five-Year Plan Five-Year Plan Category Category Five-Year Plan Change From Five-Year Plan Change From Five-Year Plan Change From Five-Year Plan To Second Quarter FY2023 Projection					
Taxes	\$4,015.6	\$4,201.9	\$186.3		
Locally Generated Non-Tax	372.5	347.9	(24.6)		
Revenue from Other Governments	913.4	947.3	33.9		
Revenue from Other Funds 401.0 394.7					
Total	\$5,702.5	\$5,891.8	\$189.3		

Projected Decreases

Sheriff: According to the City, the decreased projection is due to the delay of Sheriff sale operations in FY2023.

Public Health:

The decreased projection is due to the closing of the Philadelphia Nursing Home in FY2023.

Chief Administrative Officer:

The decreased projection is due to the reduction in litter and alarm fines as a result of enforcement changes.



Projected Tax Revenues by Type

Wage & Earnings Tax is projected to increase by \$83.6 million, BIRT is projected to increase by \$97.9 million, Sales Tax is projected to increase by \$2.9 million, and Amusement Tax is projected to increase by \$14.4 million from the Five-Year Plan.

FY2023 General Fund Tax Revenues by Type (\$ in Millions)					
Category	FY2023-27 Five-Year Plan	Projection in Second Quarter FY2023	Change From Five-Year Plan to Second Quarter FY2022 Projection		
Wage & Earnings	\$1,625.2	\$1,708.8	\$83.6		
Real Estate	813.4	814.0	.6		
Business Income & Receipts	631.5	729.5	98.0		
Sales	277.6	280.6	2.9		
Real Estate Transfer	418.3	423.8	5.5		
Net Profits	36.4	34.6	(1.8)		
Parking	93.1	97.2	4.0		
Amusement	22.7	37.1	14.4		
Beverage	77.9	68.1	(9.8)		
Other	19.4	8.3	(11.1)		
Total	\$4,015.6	\$4,201.9	\$186.3		

- Wage & Earnings Tax:
 The projection was
 increased due to better
 than anticipated
 collections through the
 prior year and the first
 quarter of FY2023
- Amusement Tax: The increased projection was due to the post-season performance of both the Phillies and the Eagles.
- BIRT Tax: The increased projection is due to a higher than anticipated growth rate in FY2022.



Projected Obligations by Class

- Wages are projected to increase by \$33.9 million, Purchases of Services are projected to increase by \$20.1 million, Materials & Supplies are projected to increase by \$43.5 million, while Contributions are projected to increase by \$44.5 million from the Five-Year Plan.
- Payments to Other Funds is projected to increase by \$85.0 million from the Five-Year Plan, due to increased Budget Stabilization Reserve and Capital Fund contributions.

FY2023 General Fund Obligations by Class (\$ in Millions)						
Obligation Class FY2023-27 Five-Year Plan Projection in Second Quarter FY2023 FY2023 FY2023 FY2023 Change From Five-Year Plan FY2023 FY2023 FY2023						
Wages	\$2,057.0	\$2,090.9	\$33.9			
Employee Benefits	1,603.5	1,600.3	(3.2)			
Purchase of Services	1,236.0	1,256.1	20.1			
Materials, Supplies & Equipment	143.5	187.0	43.5			
Contributions & Indemnities	408.2	452.6	44.5			
Debt Service	193.7	193.7	-			
Payments to Other Funds	114.5	199.5	85.0			
Advances & Miscellaneous	86.0	53.4	(32.6)			
Total	\$5,842.5	\$6,033.6	\$191.1			

Employee Benefits Include:

- ✓ Pensions
- ✓ Health and Medical
- ✓ Employee Disability (Workers' Compensation)
- ✓ Social Security (FICA)
- ✓ Unemployment Compensation
- ✓ Group Life
- ✓ Group Legal
- √ Tool Allowance
- ✓ Flex Cash Payments





Projected Obligations - by Department/Uses

Prisons obligations are projected to increase by \$26.4 million, primarily due to COVID mitigation costs, and wage and overtime costs.

FY2023 General Fund Obligations by Department (\$ in Millions)					
Department	Change From Five-Year Plan to Second Quarter FY2023 Projection				
Finance – Employee Benefits	\$1,603.5	\$1,600.3	\$(3.2)		
Police	788.0	799.7	11.7		
Fire	380.9	384.4	3.6		
Sinking Fund (Debt Service)	308.8	308.8	-		
School District Contribution	270.0	270.0	-		
Prisons	246.1	272.5	26.4		
Human Services	189.2	189.8	0.6		
Public Health	161.2	161.2	-		
Streets	217.8	217.2	(0.6)		
First Judicial District	122.0	123.3	1.3		
Sub-Total	4,287.6	4,327.3	39.7		
Other Department/Uses	1,554.8	1,706.3	151.4		
Total	\$5,842.5	\$6,033.6	\$191.1		

Projected Obligations:

Total Obligations are projected to increase by \$191.1 million over the FY2023-27 Five-Year Plan. The increase is primarily attributed to:

- Increased collective bargaining costs (\$20.6 million)
- 2. Increased contributions to cultural institutions (\$20.0 million), Poverty Action Fund (\$10.0 million), and capital fund (\$60.0 million)
- 3. Increased inflation reserve (\$25.0 million)
- 4. Increased payment to Budget Stabilization Reserve Fund (\$25.0 million)



■ Health and Human Services

■ Transportation and Sanitation

Arts, Culture, and Recreation

Regulation and Economic

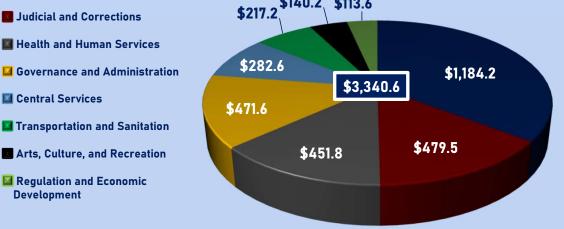
■ Central Services

Development

Projected Obligations by Function

- ✓ Public Safety accounts for 35.4% of Agency Obligations
- ✓ Judicial and Corrections accounts for 14.4% of Agency Obligations
- Health and Human Services accounts for 13.5% of Agency Obligations

Projected Departmental Obligations in Second Quarter (\$ in Millions) Public Safety \$217.2 \$140.2 \$113.6 Judicial and Corrections



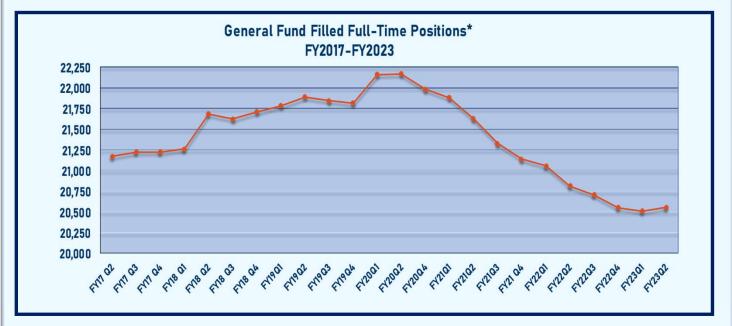
PICA Staff Report: FY2023 QCMR Q2

Category Examples:

- Public Safety: Police, Fire
- ✓ Judicial & Corrections: First Judicial District, Prisons, District Attorney, Sheriff
- ✓ Health & Human Services: DHS, Homeless Services, Public Health, Behavioral Health/Intellectual disAbility Services
- **Governance & Administration:** Mayor, Managing Director, Finance, City Council, Labor Relations, **Property Assessment**
- **Central Services:** Public Property. Innovation and Technology, 911, Fleet Management
- **✓** Transportation & Sanitation: **Streets Department**
- ✓ Art, Culture, & Recreation: Free Library, Parks & Rec, Mural Arts
- ✓ Regulation & Economic **Development:** Commerce, L&I, Planning & Development, Sustainability







*DHS employees not included in total

Note: Data not available for FY2020 Q3 due to staffing and reporting issues as a result of the onset of the COVID-19 pandemic

PICA Staff Report: FY2023 QCMR Q2

Staffing Trends

- Total staffing through Q2 of FY2023 is **20,554**, a decrease of 259 full-time employees, or **1.2%** since Q2 of last year
- Overall, staffing has decreased by 1,616, or 7.3% compared to the pre-Pandemic total recorded in Q2 of FY2020
- The City's adopted budget for FY2023 approved a total of 25,489 full-time General Fund employees, though City departments rarely reach approved staffing levels



Overtime

FY2023 preliminary overtime costs through the second quarter were \$133.4 million, or 14.2% of total wages, 2.6 percentage points higher than last year, as shown below

City Departments spent \$35.5 million more on overtime through the second quarter of FY2023 than over the same period last year, an increase of 36.2%*



*Year-over-year totals are not adjusted for contractually-negotiated wage increases

PICA Staff Report: FY2023 QCMR Q2

Fast Facts

FY 2023 overtime spending through the second quarter has increased by \$20.3 million, or 18 percent compared to the FY2020 Q2 total, recorded pre-Pandemic

FY2023 Overtime Watch Year-to Date



Police: \$58.6 million (6,495 employees)



Fire: \$37.1 million (2,763 employees)



Streets: \$7.9 million (2,010 employees)

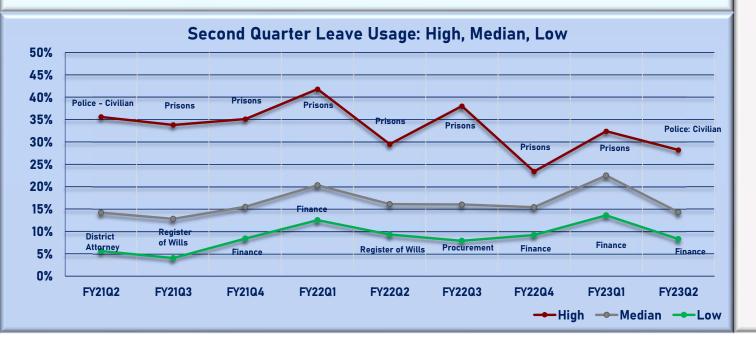


Leave Usage

Median leave usage in FY2023 Q2 decreased by 1.8 percentage points compared to Q2 of last year

Police Department: Civilian employees recorded the highest leave usage for Q2 replacing the Prisons Department employees who had the highest leave usage for seven consecutive quarters

Employees of the Office of the Director of Finance recorded the lowest Q2 usage for the third consecutive quarter



PICA Staff Report: FY2023 QCMR Q2

Second Quarter Leave Usage



High Leave Usage: 28.2% Police: Civilian



Median Leave Usage: 14.3%



Low Leave Usage: 8.3% Office of the Director of Finance

Leave Usage Includes:

- ✓ Sick
- ✓ Injured-on-Duty
- ✓ Vacation
- ✓ Comp/Holiday Comp Funeral
- ✓ Military
- ✓ Excused
- ✓ AWOL
- Suspension
- ✓ Administrative/Other
- ✓ Unpaid Family Medical
- ✓ Paid Parental
- ✓ Paid Family Medical Parental
- ✓ Unpaid Military Caretaker
- ✓ Training
- ✓ Union Paid/Unpaid

^{*}Red = Captured under new OnePhilly system

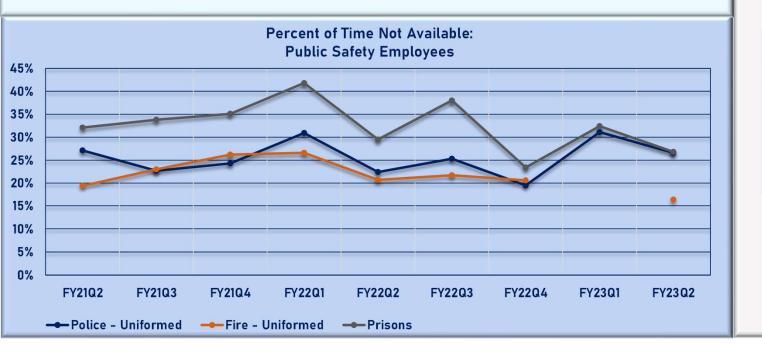


Leave Usage: Public Safety

Employees of the Prisons Department recorded the highest public safety leave usage for Q2

Uniformed employees of the Fire Department recorded the lowest public safety leave usage in Q2

Fire-Uniformed leave usage was not available for FY 2023 Q1 due to data system issues



PICA Staff Report: FY2023 QCMR Q2

First Quarter Leave Usage



High Leave Usage: **28.2%** Police: Civilian

26.8% Prisons



Low Leave Usage:

√ Fast Fact:

✓ PICA focuses on Leave Usage within Public Safety Departments, because excessive leave usage for Police and Fire has the potential to affect coverage areas for both departments, as well as result in high overtime costs from backfilling shifts.





Police Department

To view PPD's Crime Prevention & Violence Reduction Action Plan please visit: https://tinyurl.com/tra99e5m











FY2023 Target	Less Than FY2022	Less Than FY2022	Less Than FY2022	Higher Than 65.0%
FY2023 Q2	111	3,601	469	64.7%
FY2022 Q2	150	4,029	391	42.0%
FY2021 Q2	151	4,097	660	33.0%

✓ Fast Fact: PPD has created the Non-Fatal Shooting Investigations
Group to centralize investigations of all non-fatal shootings within
the city

- 78, or 19.9% through Q2 compared to last year, while Homicides decreased by 39
- The Q2 Homicide Clearance
 Rate was 64.7%; an increase
 over Q2 of last year and an
 increase of 31.7 percentage
 points over Q2 of FY2021
- Part I Violent Crime decreased by 10.6% over Q2 of last year and 12.1% over Q2 of FY2021



Fire Department













Z			•	•
FY2023 Targe	Less Than FY2022	Less Than FY2022	Less than 6:39	Better Than 90% within 9 Minutes
FY2023 Q2	13	833	6:50	35.2%
FY2022 Q2	10	840	6:48	38.0%
FY2021 Q2	11	894	6:40	36.8%

✓ Fast Fact: All response time-related measures have a margin of error of 10-15% because a first-on-scene time is recorded 85-90% of the time. The Fire Department is currently working diligently to minimize this margin

- Fire deaths have increased by 3 compared to last year and by 2 compared to FY 2021
- Second quarter Structure Fires have decreased by 7 compared to last year and 61 compared to FY2021
- Fire response time increased by 2 seconds in Q2 compared to last year and increased by 10 seconds compared FY 2021



Prisons Department









Reincarceration
Rate (1 year)

24-Hour Processing



FY2023 Target	75.0%	30.0%	100%
FY2023 Q2	78.0%	32.9%	100%
FY2022 Q2	62.0%	29.0%	100%
FY2021 Q2	73.5%	31.2%	100%

✓ Fast Fact: Prisons offers the following programs and services to incarcerated persons: job training, educational services, parenting classes, substance abuse services, behavioral health therapy, counseling, individual, and group therapy

- Inmates in Educational or Treatment Programs in Q2 increased by 16 percentage points after decreasing in recent years due to COVID-19
- The reincarceration rate increased by 3.9 percentage points
- The performance target for reincarceration rate was lowered by 8.0 percentage points from the FY2022 target





Department of Licenses & Inspections









Imminently Dangerous
Properties



FY2023 Target	525	50,000	80.0%	Less Than FY2022
FY2023 Q2	109	11,428	90.0%	130
FY2022 Q2	77	12,953	90.0%	365
FY2021 Q2	94	12,771	67.0%	248

[✓] Fast Fact: The median timeframe for commercial permit issuance in the second quarter was 24 days

- Permits Issued in Q2 decreased by 1,525 or 11.8% compared to last year and by 1,343, or 10.5% compared to FY2021
- The percentage of Nuisance Properties Inspected within 20 days increased by 23 percentage points compared to FY 2021
- Imminently Dangerous
 Properties decreased by 235,
 or 64.4% compared to last
 year



Department of Human Services

√ Fast Figure:

The average daily number of youth in detention at the Philadelphia Juvenile Justice Services Center in Q2 is 196.8, a 47% increase over last year



T T Dependent Population



% in Care More Than 2 Years



% of Children in Kinship care



CPS investigations
Determined Within
60 Days
(FY2023 Q1 Data Shown*)



FY2023 Target	Less Than 4,200	Less Than 40%	More Than 50%	More Than 90.0%
FY2023 Q2	3,595	50.8%	50.5%	99.3%*
FY2022 Q2	4,027	53.6%	50.4%	99.3%
FY2021 Q2	4,622	50.2%	50.4%	99.2%

[✓] Fast Fact: Through continued efforts like secondary screening of low response priority reports and increasing use of diversionary programs, DHS' dependent placement number is continuing to decline

- The Dependent Population continues to decline to 3,595, a decrease of 432, or 10.7% compared to last year
- The Percent of Dependents in Care More Than 2 Years decreased by 2.8 percentage points, compared to last year's Q2 figure
- The Percent of Children in Kinship Care (the ideal out-of-home care situation) increased slightly



Department of Public Health

√ Fast Figure: Number of months between food establishment inspections for FY2023 Q2: 12









Issued Within 90 Days



FY2023 Target	42.0%	70.0%	390	More than 90.0%
FY2023 Q2	37.5%	65.9%	179	82.2%
FY2022 Q2	39.7%	64.3%	92	89.8%
FY2021 Q2	41.1%	67.4%	50	95.4%

✓ Fast Fact: DPH continues to invest in benefits enrollment activities with the goal of reducing the number of uninsured visits to district health centers

- Uninsured Visits to District Health Centers continue to decrease in Q2
- **Autopsy Reports Issued Within** 90 Days decreased by 7.6 percentage points, or 8.5% compared to Q2 of last year
- The rate of Children With Complete Immunizations increased slightly
- New HIV diagnoses increased by 87 in Q2 after a period of decline due to decreased testing during the COVID-19 **Pandemic**



Office of Homeless Services









FY2023 Target	1,400	500	40.0%
FY2023 Q2	897	141	36.0%
FY2022 Q2	413	118	30.0%
FY2021 Q2	415	107	40.0%

✓ Fast Fact: OHS' Citywide landlord education and recruitment efforts are designed to increase the number of landlords who work with the city's rental assistance programs

- Assistance to Prevent
 Homelessness increased by 484
 households in Q2, or 117.2%
 compared to last year; the target
 for this metric remains 1,400, the
 same as last year
- Rapid Rehousing Assistance—which targets residents of emergency or transitional housing for quick permanent rehousing—increased by 23
- Exits to Permanent Housing from Shelters or Transitional Housing increased by 6.0 percentage points compared to last year



Free Library of Philadelphia

√ Fast Figure: % of Philadelphians with

Library Cards in Q1: 39.8%











<u> </u>			•		
FY2023 Target	N/A	4.9 Million	476,000		
FY2023 Q2	N/A	1.2 Million	1,020,823	127,983	
FY2022 Q2	657,120	1.1 Million	783,748	95,110	
FY2021 Q2	47,903	1.0 Million	1,056,322	200,250	

✓ Fast Fact: The COVID-19 Pandemic continues to affect program attendance, with unpredictable Pre-school programming no longer included in the metric as of FY2023

- FLP has paused reporting In-Person Visits due to equipment issues with collecting data. FLP will complete an assessment in FY2023 to assess how to better collect data moving forward
- Website Visits increased by 98,230, or 8.6% in Q2 FY2023 compared to last year
- Digital Access also increased, by 237,075, or **30.2%** in Q2



Department of Parks & Recreation

✓ Fast Figure:

More than 300 streets
take part in Parks & Rec's
Summer Playstreets
Program











FY2023 Target	2,500	115,000	7.0 Million	3,000 1,360 2,200	
FY2023 Q2	385	17,733	0.9 Million		
FY2022 Q2	340	10,123	1.3 Million		
FY2021 Q2	45	1,623	0.1 Million	1,386	

[✓] Fast Fact: Parks & Recreation Programs offered run for, on average, 19 weeks

- Programs Offered in Q2 increased compared to last year
- The number of Unique Program Attendees increased by **7,610**, or **75.2%**
- Visits to Facilities and Sites decreased by **0.4 million**, or **32.8%**
- The number of trees planted decreased by 840, or 38.2% in Q2 compared to last year



Planning and Development









Foreclosures Diverted Emergency Assistance Cleaned & Greened

City Lots

Clients Receiving **Housing Counseling**



FY2023 Target	1,100	5,400	12,500	250	
FY2023 Q2	135 1,521		13,708	9	
FY2022 Q2	73	1,450	13,546	0	
FY2021 Q2	50	1,177	12,920	0	

✓ Fast Fact: The Art Commission, a component of DPD, reviews the designs of all construction projects located on City property or funded with City money, anything constructed or installed on or over the public right-of-way, and all public art to be acquired by the City or placed on public property

- Mortgage Foreclosures Diverted increased by 62, or 84.9% in Q2 compared to last year's Q2 figure
- Home Repairs and **Emergency Assistance also** increased, by **71**, or **4.9%**
- Clients Receiving Counseling increased from 0 to 9 in the second quarter



Streets Department

√ Fast Figure:

Tons of Refuse Collected in Q2 FY2023: 151,338 tons Tons of Recycling Collected: 20.512 tons





Recycling

Collection



Collection



Time



Within 3 Days

Miles

Resurfaced

The On-Time Trash Collection Rate increased by 17 percentage points, returning to pre-Pandemic rates

Trends

Collection Rate

increased by 1

period last year

The On-Time Recycling

percentage point in Q2

compared to the same





, ivate				Time Within O Days		Resultacea	
	FY2023 Target	10.0%	80.0%	85.0%	3 Days	90.0%	55
	FY2023 Q2	12.1%	90.0%	96.0%	5.1 Days	85.0%	8
	FY2022 Q2	11.2%	89.0%	79.0%	1.7 Days	89.0%	6
	FY2021 Q2	7.0%	98.0%	81.0%	1.5 Days	91.0%	13

✓ Fast Fact: The Streets Department's roadway resurfacing crews are currently significantly. understaffed; Streets is actively attempting to hire more staff to address this issue

PENNSYLVANIA INTERGOVERNMENTAL COOPERATION AUTHORITY

1500 WALNUT STREET, SUITE 1600, PHILADELPHIA, PA 19102 (215) 561-9160



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