July 1, 2026

PICA Fact Sheet: FY27-31 Five-Year Plan

What is the Adopted 5YP?

After City Council approved the FY27 budget, the Administration updated the Five-Year Plan for FY27-31. It covers expected revenues, spending, staffing levels, new borrowing, and more over the next five fiscal years. Now that the Plan has been submitted to PICA, the PICA Board has 30 days to approve the Plan or ask the City to make revisions. If the City can't deliver an acceptable revised Plan in time, and the Board votes against approving the Plan, most state funds are withheld from the City until satisfactory revisions are made.

Fund Balance

- Positive fund balances in all 5 years, the core requirement of the PICA Act.
- Lowest fund balance is $59M in FY29.
- Ending fund balance is $107M in FY31, higher than the initial proposal.

Reserves

- The Budget Stabilization Reserve (BSR) will grow to $345M by FY28.
- No planned BSR deposits in FY29-31.
- Reserves as a percent of revenues will decline from 9.2% in FY27 to 6.4% in FY31.

Spending

- Spending grows from $7.1B in FY27 to $7.3B in FY31, 0.5% compound annual growth.
- Has a $91M for a federal funds reserve and a $590M labor reserve.
- C100 will be over 60% of spending.

Revenues

- Revenues grow from $6.58B in FY27 to $7.3B in FY31, 2.5% compound annual growth.
- No new tax types. No rate increases, some reductions planned.
- Wage Tax is largest revenue source.

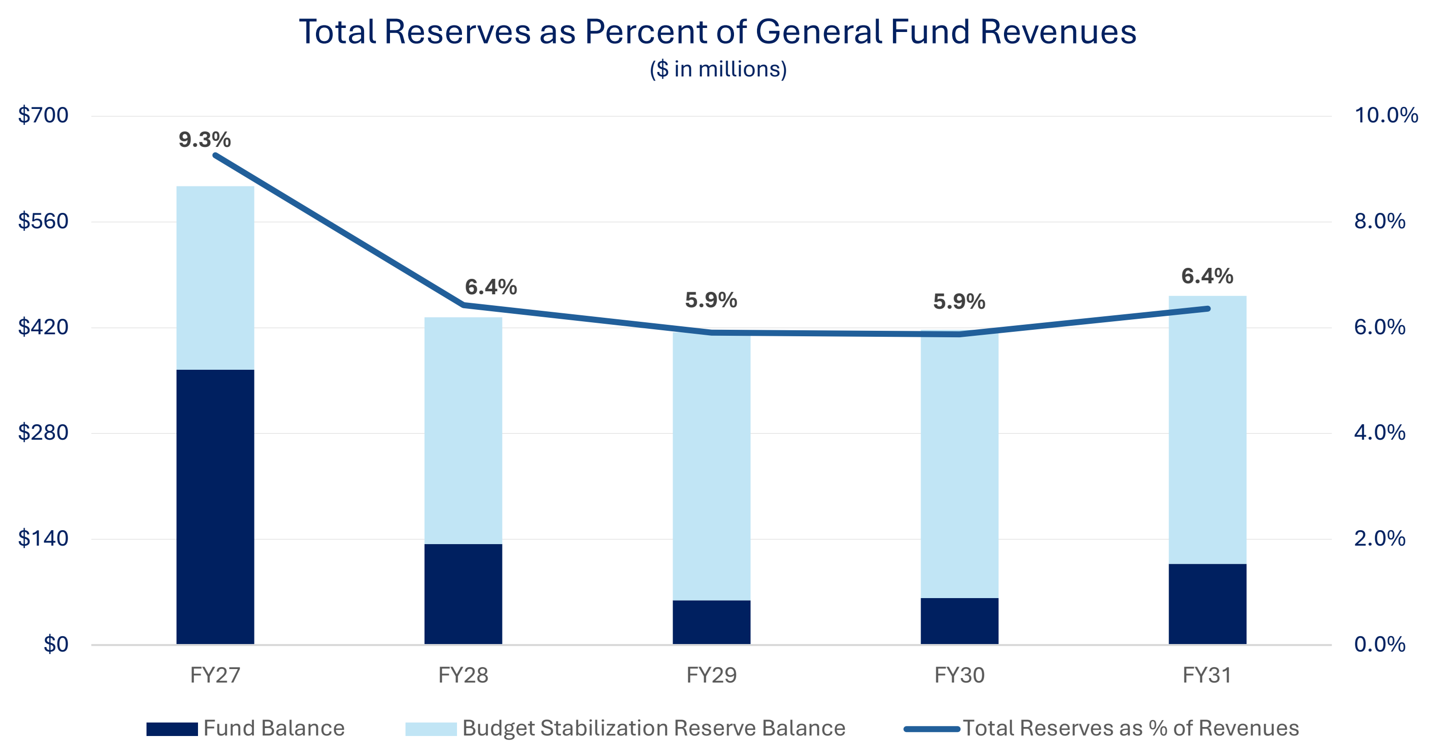
Operating Surplus/Deficit

- Operating deficits will grow smaller each year from FY27 through FY30.
- The City will achieve a small operating surplus in FY31 of $4.5M.

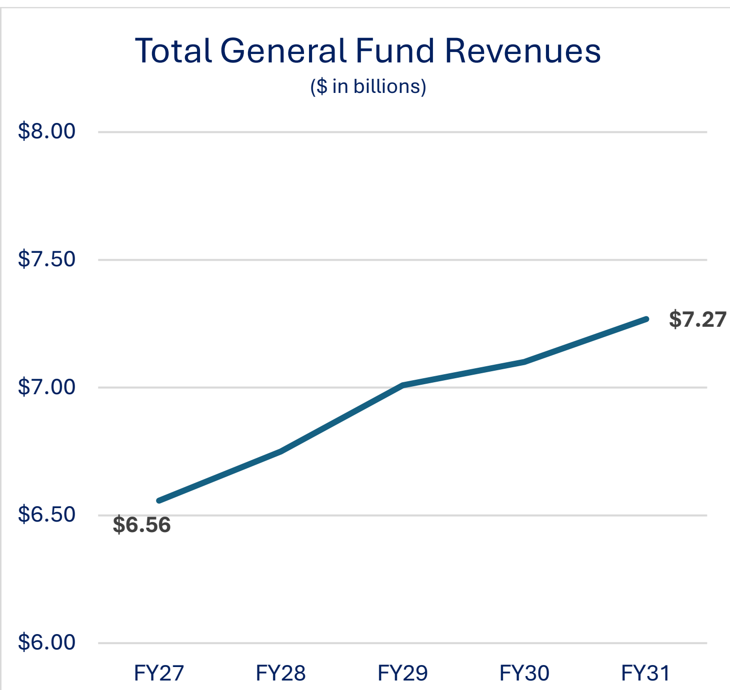
Capital Program

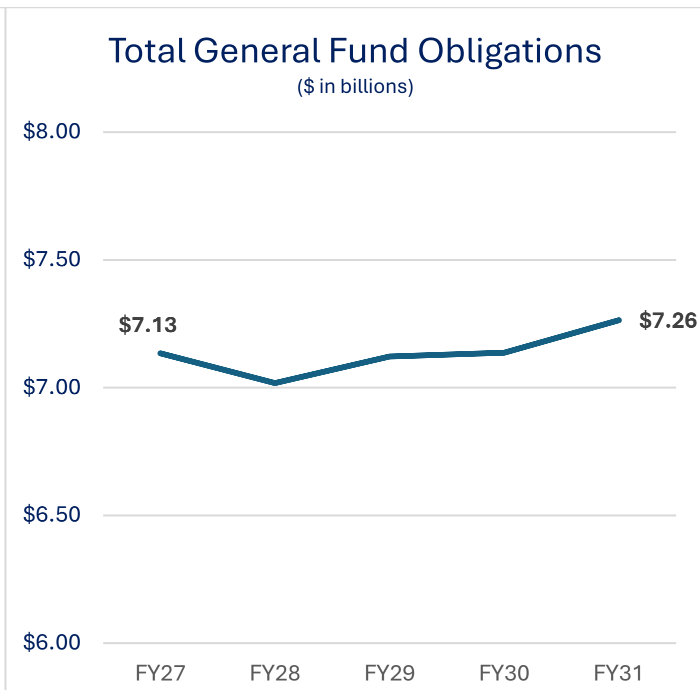
- Expects $21.5B in spending over 6 years, but not all outside funds may materialize.
- $1.5B in new GO borrowing.
- $814M in carryforward funds in FY27.

Fund Balance & Reserves



General Fund Revenues & Expenditures

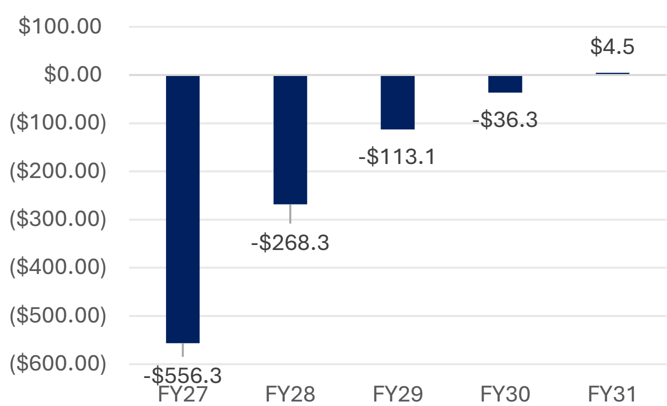




Projected Revenue by Type ($in thousands)	FY27	FY28	FY29	FY30	FY31
Tax	$4,844,302	$5,003,446	$5,156,425	$5,296,138	$5,427,808
Locally Generated Non-Tax	$434,983	$395,647	$399,169	$410,820	$414,158
PICA	$796,920	$828,717	$860,320	$892,715	$924,479
Other Governments	$435,226	$455,412	$432,344	$433,399	$434,477
Other Funds	$66,201	$66,228	$160,418	$67,003	$67,421
Total	**$6,577,632**	**$6,749,450**	**$7,008,676**	**$7,100,075**	**$7,268,343**
% Change from Prior Year	**4.0%**	**2.6%**	**3.8%**	**1.3%**	**2.4%**

Projected Obligations by Class ($ in thousands)	FY27	FY28	FY29	FY30	FY31
Class 100	$4,313,707	$4,365,296	$4,491,315	$4,376,273	$4,433,562
Class 200	$1,645,979	$1,538,141	$1,527,299	$1,583,776	$1,597,122
Class 300/400	$175,358	$148,981	$150,634	$150,576	$154,503
Class 500	$480,844	$469,844	$469,344	$469,344	$469,344
Class 700	$232,195	$266,277	$258,096	$283,184	$282,943
Class 800	$149,420	$163,275	$113,545	$115,106	$117,766
Class 900	$136,462	$65,946	$111,579	$158,125	$208,577
TOTAL	**$7,133,965**	**$7,017,759**	**$7,121,812**	**$7,136,384**	**$7,263,817**
Prior Year % Change	**4.9%**	**-1.6%**	**1.5%**	**0.2%**	**1.8%**

Operating Surplus/(Deficit)
($ in millions)



Capital Program FY27-32
($ in billions)